



Fiscal Year July 2023 – June 2024

Budget in Brief

“Inspiring a Vibrant Community”

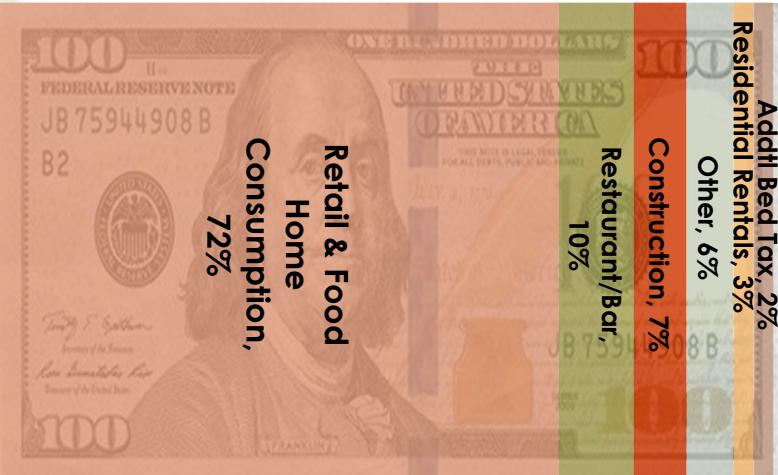


The City Council established the below guiding principles for FY 2023-FY 2025 in the Strategic Plan.

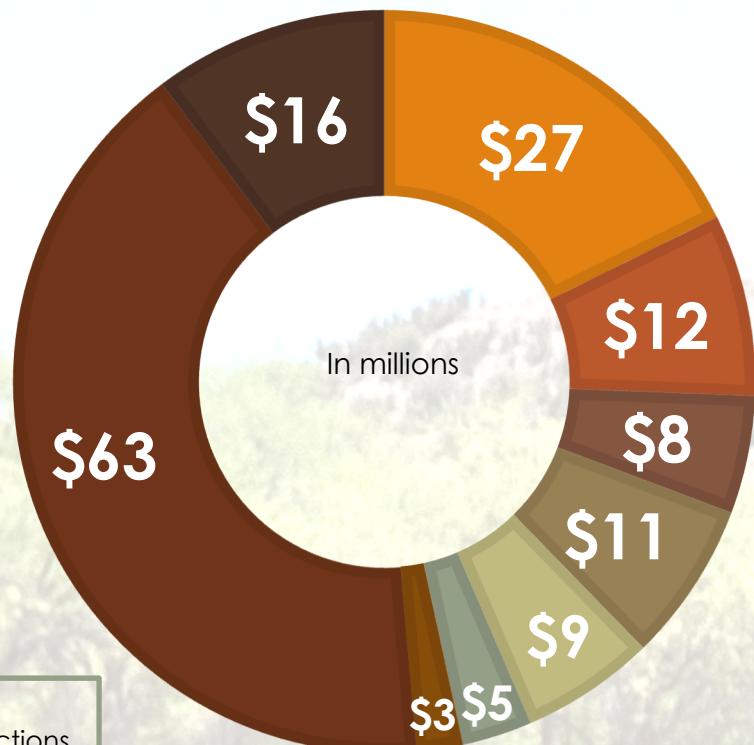
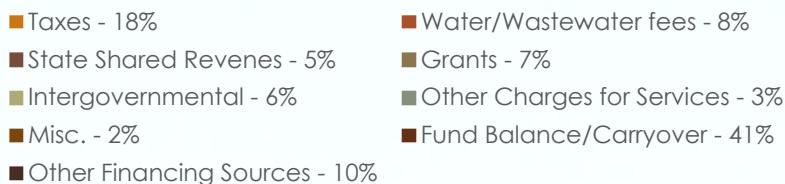


Total City Budget
\$154M  **Up 10.6%**
 over prior year (PY)

Increasing revenues, additional grant projects, inflation and the need for capital repairs have increased the total budget. Personnel costs are 15.7% of the total budget and increased by 3.8% over the prior year budget. Streets projects such as the Main Street pavement rehabilitation, grant funding for airport projects and projects in the enterprise funds (water & wastewater) show the largest budgeted increase.



Where the Money Comes From



FY 2024 Budget - \$26.8M - Transaction Privilege Tax –
 Estimate for FY 2024 is an increase of 3% over FY 2023 collections,
 Retail & Retail Food for Home Consumption are 72% of total tax
 collections.

Where the Money Goes

35%	Contingencies / Reserves - \$ 53,296,001 Contingencies – Funds that are budgeted for an event or expense that may or may not occur. Reserves – Funds that are reserved for a specific purpose. The City allocates at a percentage of prior year revenues in the General Fund as a General Fund reserve.
33%	Capital Projects - \$ 50,826,455 – Capital projects or Equipment to maintain infrastructure – including streets, airport and water/wastewater projects and large equipment purchases.
4%	Debt Service – \$6,164,225 – Debt Service is the amount allocated to pay annual debt service payments.
5%	Interfund Transfers - \$9,023,400 – Funds that are transferred from the General Fund to other funds to assist in the operations of those funds.
23%	Operational Costs – 23% of total budget – The operational budget is created based on departmental need for services and supplies. Included in this budget are #6 new FTE's, a 4% COLA, 2%-4% merit program, compensation study implementation and employee benefits.
	16 % - Personnel Services - \$24,209,224
	3 % - Contractual Services - \$ 4,101,390
	3 % - Repairs, Maintenance & Supplies - \$4,421,400
	1% - Utilities – \$2,186,815

Debt Principle Balance - End FY 2023	
General Fund	
2015 Pledged Revenue Bond	6,397,490
2016 Pledged Revenue Bond	6,827,945
2021 Pledged Revenue Bond	20,090,000
Purchase Agreements	756,635
Subscriptions	136,971
Total General Fund	\$34,209,041
Enterprise Funds	
2015 WIFA Loan	5,704,268
2016 WIFA Loan	9,788,306
2015 Pledged Revenue Bond	2,573,592
Purchase Agreements	64,454
Total Enterprise Fund	\$18,130,620
Total Outstanding Debt	\$52,339,661
Principle Due End of FY 2024	\$4,125,953
Balance at End of FY 2024	\$48,213,708

Total Budgeted FTE's (Full-Time Equivalent Employees)

237.8



Operating Budget Highlights

- The Transaction Privilege Tax Rate is currently 3.5% and is estimated to be up by 3% over FY 2023.
- Maintains and enhances existing level of services adding 6 full time employees to help maintain service levels.
- Added a 4% Cost of Living Adjustment and range increase, a merit program with merits up to 4%.
- Implemented a Compensation Study.
- Includes a wastewater rate adjustment but defers the water rate increase to future years.
- Maintains a 25% reserve of prior year revenues, a CIP Reserve of \$1M
- Adds a \$1M Housing reserve.
- Includes all anticipated grant funding and expenditures, including continued funding for the Transit program and Airport Capital Improvements.

Capital Improvements Program FY 2023 – 24 CIP Highlights

Water & Wastewater	<ul style="list-style-type: none"> Arsenic Systems - \$ 2,750,000 Meter replacements - \$ 850,000 WW - Blower/Aeration Improvements Mingus Plant \$ 7,200,000 WW - Lift Station 3 Rehab \$1,822,500 	<ul style="list-style-type: none"> IT Server Upgrades \$ 82,000 Economic Development Plan \$40,000 Leadership Training \$ 40,000 	General Fund
Highway User Revenue Fund (HURF)	<ul style="list-style-type: none"> Pavement Preservation \$ 750,000 Monte Tesoro Sidewalk \$ 760,000 Main street Design/Construction \$9,364,710 6th Street Rehab Design \$ 312,000 	<ul style="list-style-type: none"> Riverfront Green Space Design \$ 250,000 Drainage Improvements at Library – \$47,000 Bathroom Remodel \$15,000 Facility Updates Recreation Center \$ 384,400 Develop Riverwalk trail \$ 25,000 	Parks & Recreation /Library
Transit	<ul style="list-style-type: none"> 6 New Transit Buses – 5339 Grant \$ 956,100 Ridership Survey/5-year Transit Plan – Grant \$ 200,000 	<ul style="list-style-type: none"> Enterprise Fleet Replacement \$3,130,000 Update Facility Police & Fire \$ 169,700 Mobile Data Computers \$ 36,000 	Police
Airport	<ul style="list-style-type: none"> Windsock/Segmented Circle – Grant - \$ 165,000 Pavement Preservation – Grant \$ 860,555 Taxiway A Design – Grant \$ 100,000 Runway MIRL/HRL Install – Grant \$ 1,600,000 	<ul style="list-style-type: none"> 4 Staff Vehicles Enterprise \$ 220,000 Ladder Truck Carry-over \$ 900,000 Fire Engine Carry -over \$ 750,000 Mobile Data Computers \$ 20,000 	Fire & Medical
Capital Improvements Fund	<ul style="list-style-type: none"> Cottonwood Municipal Center Design - \$ 900,000 Drainage Improvements - \$ 400,000 	<ul style="list-style-type: none"> Historic Preservation Grant \$ 20,000 Ordinance Enforcement Vehicle \$45,000 	Community Development